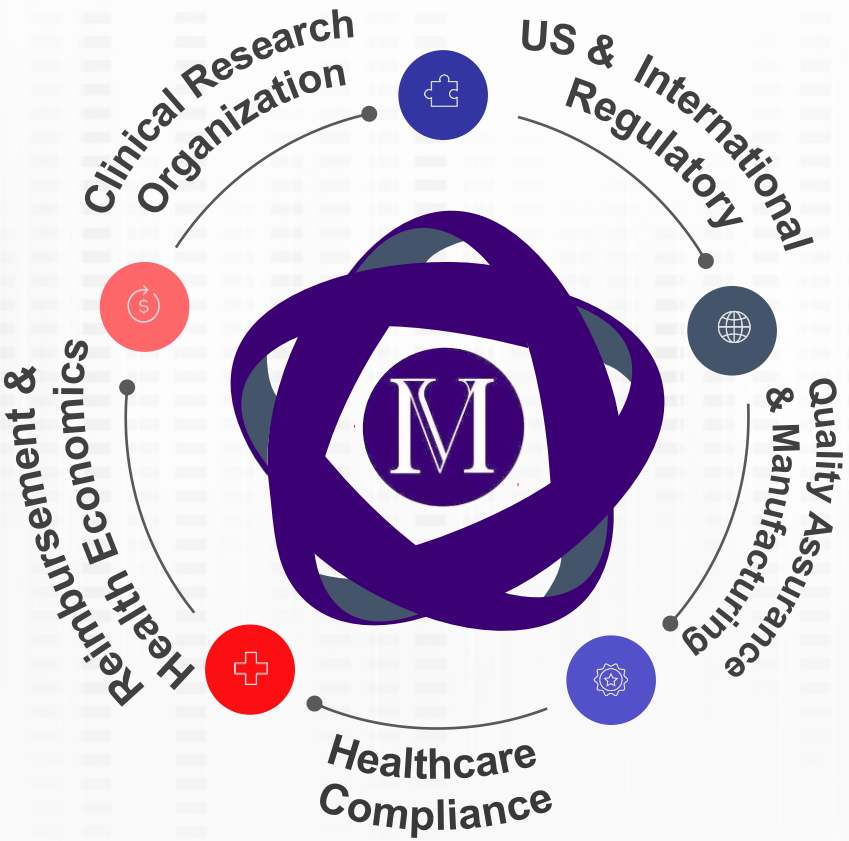
MCRA Overview



World-renowned neuro-musculoskeletal device and biologics consulting firm

- Founded in 2004
- 100+ employees & consultants
- 3 offices (Washington, DC | New York | Connecticut)
- Significant global expertise
- 500+ clients worldwide since inception
- >100 Projects Annually
- Worked w/: >150 Clients Annually

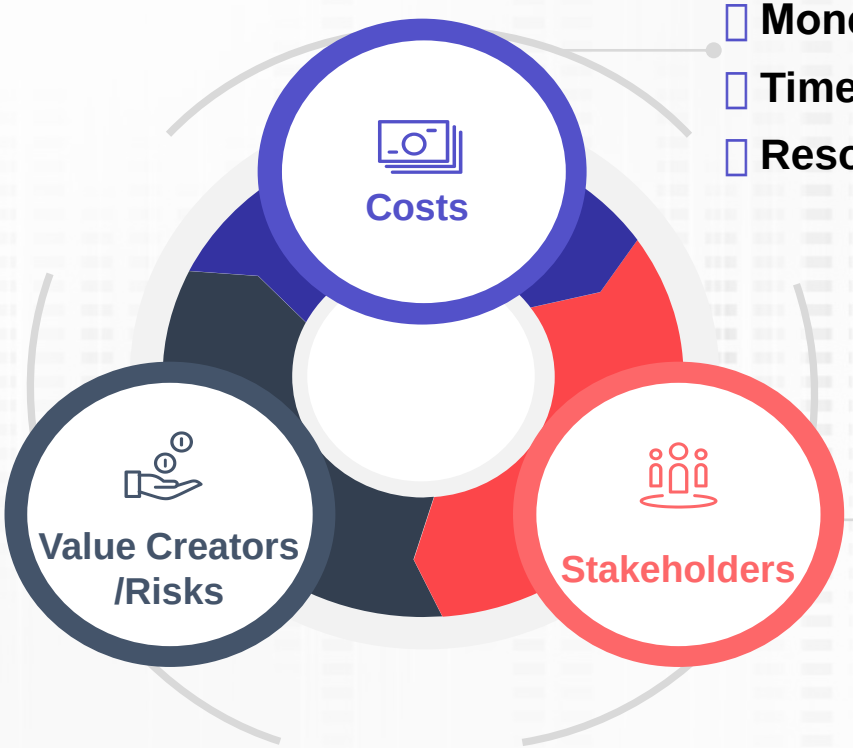
Clients Includes:

- Technology Companies
- Academic Centers
- Law Firms
- Private Equity Firms
- Emerging MedTech Companies
- Contract Research Organizations
- Ortho Original Equipment Manufacturers

Key to Our Business Model

Expertise & Integration is Strategic Advantage

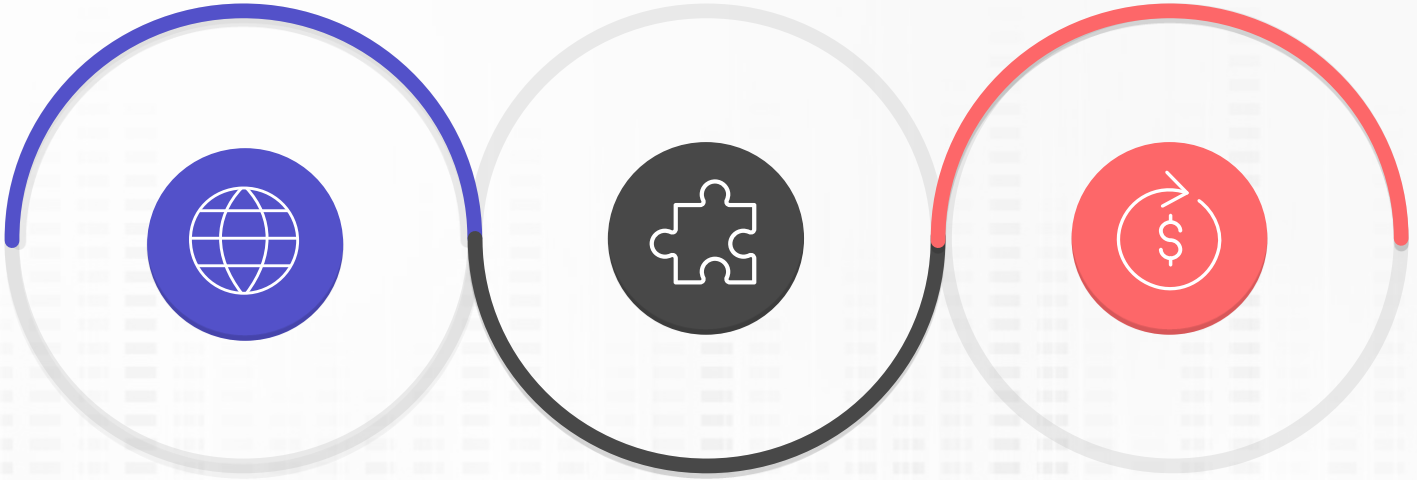
- Full Service CRO
- FDA Approvals, Registrations, Clearances
- Codes & Insurance Coverage
- Clinical Studies
- Surgeon Ethics/ Compliance
- Policies & Procedures



- Money ($) / (€)
- Time
- Resources & Effort

Goal to Create Value & Mitigate Risk

MCRA Industry Growth Thesis



FDA & Now European MDD
(MCRA Regulatory)

Clinical Evidence
(MCRA CRO)

Market Access
(MCRA Reimbursement)

01.	02.	03.	04.	05.
Regulatory Pathway Will Become Longer	**Clinical Spending is Rising**	**Reimbursement Becoming Primary Due to the Formation of a US Single Payor System**	**Quality System Requirements becoming more Intense**	**Healthcare Compliance Must Be Executed Throughout All Aspects of Clinical Trial**

↑ Risk at Every Time Point & It Cannot Undo a Path Already Forged

MCRA Experience & Value Proposition